

ITS United Kingdom Business Plan 2017



ITS United Kingdom will:

- be the point of reference for the ITS and Intelligent Mobility communities
- champion the benefits of transport technology in developing and implementing transport research, policy and strategies
- provide excellent services with a not for profit business model
- support learning and professional development through our activities
- be trusted for our knowledge, integrity, impartiality and leadership
- drive knowledge exchange with other international ITS organisations
- deliver value and quality to all who interact with us



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1.0 Summary

1.1 The Organisation

The Intelligent Transport Systems Society for the United Kingdom (ITS (UK)) is a not-for-profit public/private sector association financed by members' subscriptions. It promotes the benefits of Intelligent Transport Systems (ITS) and supports the interests of member organisations.

1.2 Intelligent Transport Systems

ITS is the use of technology, communications and information to deliver informed and efficient mobility and transport. It includes smart motorways, autonomous/driverless and communicating vehicles, urban and inter-urban traffic management, enforcement of speed limits, transport safety and security, and improved mobility. ITS optimises existing infrastructure to make transport more efficient, rather than providing extra physical infrastructure with its environmental dis-benefits and financial costs.

1.3 Status of ITS (UK)

ITS (UK) is trusted and respected both within the UK ITS community and internationally because it is:

- a long standing not-for-profit industry association established in 1992 with continuous support from leading organisations and individuals
- the only UK association dedicated to the whole range of ITS applications. The point of ITS is the ability to integrate transport and the potential of ITS to improve mobility can only be realised by considering all transport modes and ITS technologies
- an organisation whose membership encompasses private companies (the industry), academic institutions, government organisations and individuals who can meet and interact as equals
- a membership organisation with a dedicated Secretariat staffed by salaried employees who have no other commercial interests

1.4 Activities and Services

ITS (UK) provides a range of services to its Members, in the form of information flows, interest groups, meetings, seminars, workshops, conferences, technical visits and social events. It liaises regularly with Government organisations to inform about, and argue for, the benefits of using ITS to address the UK's needs in terms of efficient, accessible, safe and clean surface transport.

Each year, as part of the business planning process, the ITS (UK) Council agrees on a set of key development actions related to the most important topics within ITS at the time. The 2017 Key Development Actions are described in section 2.0 of this plan.

1.5 International Engagement

In order to be effective in the area of ITS, international engagement is essential and ITS (UK) undertakes this through the ITS World and European Congresses, the Network of National ITS Associations, Memoranda of Understanding with the other major ITS associations, and close liaison with ERTICO and the European Commission. The International Director on the ITS (UK) Council oversees these activities.

1.6 Financial considerations

ITS (UK) is financed by membership subscriptions, which pay for the day-to-day activities of the Society. The programme of events also generates a small income stream. The Society keeps six

months ordinary operating expenditure in reserve in order to have full stability and flexibility in the case of any major fluctuations in income.

1.7 Mission and Aims

ITS (UK) promotes the benefits of ITS and supports the interests of member organisations by:

- providing readily accessible opportunities for practitioners and stakeholders to meet on an equal footing to promote mutual understanding and to increase knowledge and awareness of ITS best practice;
- leading informed and balanced debate on ITS and influencing relevant policies by acting as the recognised reference point for information on ITS;
- engaging with, supporting and influencing policy and strategy at national, European and international levels; and
- promoting the international excellence of UK technology, expertise and solutions.

1.8 Strategy

The mission and aims are achieved by:

1. drawing together active players and interested parties, by means of targeted Interest Groups, Task Forces and other fora, to lead the debate about and knowledge of ITS deployment;
2. engaging with Government (Directorates, Agencies and Departments) nationally, regionally and locally and with Parliamentary bodies and members (including the Transport Select Committee) to influence policy and strategy for the UK;
3. engaging with the European Commission, ERTICO, ITS America, ITS Asia Pacific and the large number of national ITS associations to influence ITS policy overseas;
4. educating and informing, in an accessible way, practitioners and stakeholders both within and beyond the current ITS community;
5. providing other membership benefits and services sufficient to attract and retain high membership uptake across all categories of ITS practitioners and stakeholders;
6. adopting and maintaining high national profile and influence and an international reputation through:
 - a high-profile President able and committed to promoting the mission;
 - a Chairman and Vice Chairman, committed to the ITS (UK) Mission and holding senior positions in the ITS sector:
 - an Ambassador dedicated to raising the profile of ITS (UK)
 - the use of relevant people and media (including the press) to raise awareness, knowledge and debate about ITS issues of both strategic and topical relevance; and
 - promoting participation in targeted international activities;
7. developing, maintaining and promoting leading edge ITS seminars and documentation, demonstrating best practice, forethought and relevant case studies and indicating the economic, social and environmental contribution of ITS to transport policy; and
8. identifying, brokering and commissioning research unlikely otherwise to be commissioned on issues relevant to ITS deployment.

1.9 Examples from 2016 of how the strategy has been carried out

1. drawing together active players and interested parties, by means of targeted Interest Groups, Task Forces and other fora, to lead the debate about and knowledge of ITS deployment

2016 - There were some 40 Interest Group meetings and other events, and continuous dissemination of relevant information via email and web. The IGs also function as self-help groups where participants provide information and partner with each other to achieve their objectives. The ITS (UK) Interest Groups contain some of the world's, not just the UK's, leading experts in their topic areas.

2. engaging with Government (Directorates, Agencies and Departments) nationally, regionally and locally and with Parliamentary bodies and members (including the Transport Select Committee and the House of Lords Science and Technology Committee) to influence policy and strategy for the UK

2016 . ITS (UK) responded to all relevant UK and EU Government consultations, and did specific work with DfT on various aspects of the ITS Directive. We also worked closely with the Transport Select Committee and the House of Lords Science and Technology Committee, particularly on connected and automated vehicles.

3. engaging with the European Commission, ERTICO, ITS America, ITS Asia Pacific and the large number of national ITS associations to influence ITS policy overseas

2016 . Our Ambassador, our International Director and our Secretary General enjoy a high profile with ERTICO, the Congresses, and the EC. Our Secretary General is also the immediate past Chairman of the Network of ITS Associations and participates regularly in Network activities.

4. educating and informing, in an accessible way, practitioners and stakeholders both within and beyond the current ITS community

2016 . We placed articles written by staff and Members in ITS and general transport digital and print publications, and held several events where Local Authority officers were welcomed at no charge, including one co-organised with the Department for Transport. We worked closely with the Transport Select Committee in order to inform its participants about ITS. We updated our website frequently, and used Twitter regularly to communicate activities, news and opinions.

5. providing other membership benefits and services sufficient to attract and retain high membership uptake across all categories of ITS practitioners and stakeholders

2016 . The membership numbers fell slightly during 2016, with most resignations being justified on cost saving grounds. We continuously act on feedback and on our own initiative to improve our relevance and the services we provide to Members.

6. adopting and maintaining high national profile and influence and an international reputation through:

- a high-profile President able and committed to promoting the mission;
- a Chairman and Vice Chairman, committed to the ITS (UK) Mission and holding senior positions in the ITS sector;
- an Ambassador dedicated to raising the profile of ITS (UK)
- the use of relevant people and media (including the press) to raise awareness, knowledge and debate about ITS issues of both strategic and topical relevance; and

- promoting participation in targeted international activities

2016 . Our President, Chairman, International Director, and Ambassador represented us in several high level fora. Our Ambassador and our International Director enjoy a high profile with ERTICO, the Congresses, and the EC, and our Secretary General is prominent in the Network of ITS Associations. We have excellent relations with all the leading trade journalists and feature regularly in the ITS media. We are recognised internationally as a leader in promoting diversity in the ITS workforce. ITS (UK) is taking a leading role in the MaaS Alliance and the TN-ITS platform, and supports the international ITS benefits and costs analysis network IBEC with its publicity.

7. developing, maintaining and promoting leading edge ITS seminars and documentation, demonstrating best practice, forethought and relevant case studies and indicating the economic, social and environmental contribution of ITS to transport policy

2016 . our Interest Group events are at the leading edge in terms of covering the latest applications, policy and innovative thinking. During the year we published the high-level *Intelligent Transport Systems (ITS and Their Benefits*” and a one page explanation of the Mobility as a Service concept.

8. identifying, brokering and commissioning research unlikely otherwise to be commissioned on issues relevant to ITS deployment

2016 . The second edition of the joint ITS (UK) / IET guide to emerging technologies for Local Authorities was published.

2.0 Key Theme for 2017

Building on the practice of having %Key Development Actions+for the past five years, we will for 2017 move on to adopting a theme for the year. This will be the UK exit from the European Union and our activities on this theme will be targeted to achieving the best possible outcomes for the UK ITS sector. The specific activities will be decided as relevant UK and EU Government-level decisions are taken.

2.1 Key Development Actions for 2016 – Reviewed

(The responsible Director is indicated in brackets.)

- Attract new Members (Graeme Scott)
Work has been done on updating recruitment material, and on reaching potential new Members in emerging fields such as innovative data use, MaaS, and CAVs.
- Create an updated, better structure for ITS (UK) activities (this has already started and includes addressing topics such as Big Data, Smart Cities, and others which span more than one of the current Interest Groups) (Graeme Scott and Fraser Sommerville)
The groundwork for this has been completed and during 2017 we will start a regular series of cross-cutting events to enable participants from different areas of the ITS sector to discover mutual interests and synergies. The two topics for 2017 will be Innovative Use of Data and Mobility as a Service.
- Create and publish a small number of case studies demonstrating the value of existing ITS implementations (Fraser Sommerville and Giles Perkins)
This has been achieved in conjunction with the IET, in the new edition of the Technology Guide.
- Work on behavioural psychology and %udge theory+relating to ITS by holding a seminar on the topic and write up the talks and discussion into a report which should come out as a set of case studies (Fraser Sommerville)
A seminar on this topic will be held jointly with the IET in May 2017. The event was delayed by having to fit in with two events calendars.

- Do a piece of work on how to invest and plan in order to get the best value out of an ITS implementation for the whole of its potential life (Fraser Sommerville)
"Management and Investment in Long Term ITS Projects" was published during 2016.
- Revise and refresh ITS (UK) material informing about Standards and the standardisation process (Fraser Sommerville and Giles Perkins)
This work will be carried forward into 2017.

3.0 Organisation

3.1 Organisation summary

ITS United Kingdom has three tiers of membership: Foundation, Corporate and Associate. Any organisation can apply for Foundation or Corporate membership. Associate membership is open only to not-for-profit associations and registered charities. There are around 150 Members. All memberships are corporate, and all direct employees of Member organisations are entitled to the benefits of ITS (UK) membership. SMEs and Start-Ups benefit from reduced subscription rates. There is a specific personal membership category for Student Members, in order to support them and encourage their entry into the ITS profession.

The Foundation Members each nominate a representative for the ITS (UK) Council, which meets quarterly and which determines the strategy for the Society. Council elects a Chairman and Vice Chairman from within its own numbers. Council oversees the day-to-day work of the Secretariat, mainly through the elected Directors of Finance, Technology, Membership, International and Communications.

The Secretariat is managed by the Secretary General. Support staff are employed as necessary to support the various activities of the organisation.

3.2 Legal entity

ITS United Kingdom is a trading name of the registered not-for-profit company limited by guarantee, RTI Focus (UK) Ltd. All Foundation Members and senior Secretariat staff are entitled, and encouraged, to serve as Directors of this company. At present, there are seven such Directors:

Jennie Martin	ITS (UK), Company Secretary
Mike McDonald	Southampton University
Alan Stevens	TRL
Richard Harris	Xerox
Ian Patey	Mouchel
Sharon Kindleysides	Kapsch
Fraser Somerville	Atkins

RTI Focus (UK) Ltd registered address is co-located with the ITS (UK) Secretariat and the Secretary General is the registered Company Secretary.

3.3 Organisation history

ITS (UK) was set up in 1992/93 to support the emerging UK interest and activity in what was then usually referred to as RTI (Road Transport Informatics) or Telematics. The Department of Transport and Transport Research Laboratory (TRL) were instrumental in setting up the organisation. It was initially hosted by TRL at Crowthorne, before moving to its own office in London.

3.4 Location and facilities

The Secretariat is located near Tower Hill in London, having a secure lease within a business centre conveniently located for public transport and pedestrian access. The building is accessible to disabled visitors. The staff and current documentation and equipment are all located there. To avoid renting unnecessary central London space, there is also a storage facility in east London for documentation and equipment not in frequent use.

The Tower Hill office has access to small and medium meeting rooms within the same building which can be hired as required. Larger meeting rooms are available for hire a short walk away.

3.5 Corporate responsibility

The Secretariat works continuously to reduce the environmental impacts of its activities. Staff discussions produce new ideas for how to improve our environmental performance and ensure that staff are committed to the agreed changes. Some examples are: no disposable catering equipment purchased, all electrically powered equipment switched off when not in use, using recycled supplies wherever possible, choosing rail travel over air wherever the alternative exists, and mileage paid at minimal rates to discourage car travel.

The Secretariat also accepts social responsibility by purchasing fair trade goods whenever available, by using local goods and services whenever possible, by recruiting staff locally, and by encouraging initiatives such as bringing your daughter to work.

ITS (UK) accepts the relevance of the London Living Wage and all staff are paid at or above this level.

4.0 Services

ITS (UK) will provide the following services to all its Members during 2017:

4.1 E-mailed, web based and printed information

- Weekly members-only email update of current news, opportunities, events notifications
- Weekly commercial e-newsletter carrying advertising
- Biannual Digital Magazine
- Quarterly ITS (UK) insert in TEC Magazine
- Annual Review publication
- Twitter feed
- Web site with private area for Members where all ITS (UK) documentation and material from meetings is available. The website is updated on average four times per week.

4.2 Topic-based Interest Groups

- Conferences, seminars, workshops and meetings and technical visits . around 40 each year
- Opportunities to meet and learn from world-leading experts
- Frequent emailed news up-dates
- Dedicated web pages with Groups documentation
- Other temporary Working Groups and topic-based email groups

4.3 Participation in the strategy for the Society

- The ITS (UK) AGM is not a formality. An extended open discussion is encouraged in order to understand what the Members would like the Society to do during the coming year and all points made are recorded and taken into account by Council

4.4 Working with Government

- The Department for Transport, Highways England, the Department for Business Energy and Industrial Strategy, Transport Scotland and Transport NI are all Foundation Members of ITS (UK) and value the opportunity to consult formally and informally with fellow Members. ITS (UK) also works with other sections of Government when relevant topics come up.
- ITS (UK) makes formal responses to Government consultations and is regularly invited to give evidence to the House of Commons Transport Select Committee. ITS (UK) also works informally with the TSC to provide information as required.

4.5 Support at the ITS Congresses

At every World and European Congress ITS (UK) provides the following support:

- Help and advice with the technical paper submission process
- Introduction service to a wide range of international contacts
- Coordination of Special Session proposals

When there is enough member support to warrant an ITS (UK) stand in the Congress Exhibition:

- Opportunity to take shared exhibition space on the ITS (UK) pavilion stand
- Use of the ITS (UK) pavilion stand as a base while at the Congress

4.6 Areas covered by ITS (UK)

ITS (UK) covers all aspects of Intelligent Transport Systems, including applications for:

Traffic management for Local Authorities and the national road network	Mobility as a Service
Urban Traffic Management and Control (UTMC)	Road safety
Travel information	Security
Ticketing	Emissions reduction
Modal interchanges (eg airports, train stations)	Electric Vehicles
Logistics	Tolling and Road User Charging
Fleet management	Communication technologies
Co-operative systems	Mobility and accessibility
Connected and autonomous vehicles	Human / machine interface
HMI and Human Factors	Ports systems for freight and passengers
Enforcement	Social Media
Data	The ITS components of %Smart City+concepts

4.7 Use of information technology

ITS (UK) uses database software to manage its membership records and the participation of Members in its activities. It also holds a database of 7,000 ITS contacts. ITS (UK) is registered with the Data Commissioner as a Data Controller and complies with all relevant legislation.

The main method of communicating with Members is via email, using dedicated bulk email services. The website is managed by the Secretariat.

ITS (UK) uses phone meeting technology for its internal business meetings to reduce travel.

Most networking and learning meetings organised as a service to Members are conducted as real meetings, with the presentations and papers being made available on the website afterwards.

However, webinar-type meetings are also held, particularly in order to include foreign speakers and delegates.

ITS (UK) has in-house printing capability enabling us to produce short runs of high-quality documents, in different sizes, colour, bound etc to suit our requirements.

5.0 Strategy and communications

5.1 Strategy Committee

The ITS (UK) Council has set up a Strategy Committee which considers strategic proposals from its own participants, Interest Groups, and any other ITS (UK) Member suggestions. The Strategy Committee processes these and make recommendations for actions to Council. This has formalised a previous ad-hoc approach and makes sure that no strategic ideas are missed and that all are properly scrutinised and evaluated. The Strategy Committee is led by the Vice Chairman.

5.2 Strategy for Membership services

A key objective is to continue to increase the level of services and benefits we deliver to our Members and the main strategies to achieve this are regular engagement with the Members to learn their views and preferences, and a constant drive to develop income from membership subscriptions and events for reinvestment.

We do this by having a responsive and personalised approach to membership benefits, so that each Member can expect ITS (UK) to deliver what they need, rather than something generally prescribed by ITS (UK). This will ensure the highest levels of subscription renewals. There is clearly a balance to be achieved between satisfying every need/want and the level of subscription required to deliver such a service. ITS (UK) Council will debate and agree such proposals for change/improvement to ensure that the correct balance is achieved.

By intelligent use of our database of non-Member contacts, utilising our existing events and publications, we bring the benefits of membership to the attention of suitable non-Members, with a view to eventually recruiting them as Members.

We also solicit and make full use of invitations to speak and use complimentary exhibition spaces at relevant external events, to raise the profile of the Society with non-Members.

5.3 Value proposition

Our Members benefit from the extensive range of knowledge and contacts held in combination by the Secretariat and the whole Membership. The Secretariat is trusted to make the necessary connections between Members and externally in order for all to benefit fully from this. Membership of ITS (UK) demonstrates that the Member organisation is a successful and respected participant in the UK ITS sector.

5.4 Communications strategy

Each ITS (UK) event and publication is marketed via carefully selected contact data held by the Secretariat, using the item to also market the benefits of membership. Particular marketing efforts during 2017 will be made in connection with:

- Traffex
- The Smarter Travel conference
- The ITS (UK) Awards
- The publication of the ITS (UK) Review
- The ITS Congress in Strasbourg

6.0 Finances and staffing

6.1 The 2017 budget:

	£
INCOME	
Subscriptions - Foundation	83,000
Subscriptions - Corp/Assoc.	120,000
European Congress	20,000
Conf. Seminars & Meetings	15,000
Traffex Stand Sponsorship	2,000
Other Income	5,000
Deposit Interest	100
Total Income	<hr/> 245,100
	=====
EXPENSES	
Promotion Expenses	1,500
Publications & Web Site	1,500
Representation	2,000
Conf. Seminars & Meetings	14,000
European Congress	20,000
Traffex Stand Expenditure	1,200
ITS Network Association	1,000
Staff Salaries	135,000
Employers National Insurance	14,000
Compulsory Pensions	1,000
Insurance	2,700
Subscriptions & Memberships	500
Staff Training and Development	1,000
Travelling Expenses	1,500
Office Rent & Rates	18,350
Printer/Copier Costs	2,800
Repairs & Maintenance	400
Software Costs	1,500
Other Office Expenses	1,000
Telephone & Internet	1,800
Postage	4,500
Stationery	1,200
Bank Charges & Interest	1,800
Write Offs / Back	100
Audit Fees	1,800
Sundry Expenses	300
Provision for Bad Debts	1,500
Provision for Taxation	
Depreciation	500
Total Expenses	<hr/> 234,450
	=====
SURPLUS (DEFICIT)	
Net Surplus (Deficit)	10,650

It is ITS (UK) policy to keep six months ordinary operating expenses in reserve at all times. The 2017 budget complies with this policy.

6.2 Personnel

The Secretariat is run by the Secretary General. Administration, accounts, events and technical staff are employed as necessary to provide the Members services required.

Foundation Members

AECOM Infrastructure & Environment UK Limited
Amey Infrastructure Services
Atkins Transport Systems
Capita
Cubic Transportation Systems
Dept. for Business, Energy & Industrial Strategy (formerly BIS)
Dept for Business Innovation & Skills
Dept for Regional Dev.

Corporate Members

3M United Kingdom (Formerly PIPS Technology Ltd)
AGD Systems Ltd
Alpha Consultants (UK) Ltd
Ankerbold International Ltd
Arcadis Consulting (UK) Ltd
Arup
BAE Systems Applied Intelligence
Bristol City Council
Burgess Salmon LLP
CA Traffic Ltd
CGI
CH2M Hill Ltd
Chubb Systems
Clearview Intelligence Ltd.
Coeval Ltd
Colas Ltd
Conekt
Costain
Coventry University
Crown International Ltd
Digital Greenwich
Dorset County Council
Dynniq
ELGIN
emovis
FältCom Ltd
FLIR Intelligent Transport Systems
G.E.A.
Grid Smarter Cities Ltd
Hampshire County Council (ITS Group)
HERE
Hertfordshire County Council
Home Office CAST
Ian Catling Consultancy

Associate Members

BMF (British Motorcyclists Federation)
Chartered Institution of Highways & Transportation (CIHT)

Dept for Transport
EGIS SA
Essex County Council
Glasgow City Council
Highways England Company Ltd
Hogia
HORIBA MIRA
IBI Group
Innovate UK
Jacobs U.K. Ltd
Kapsch TrafficCom

Ian Routledge Consultancy
IDT Ltd
Imperial College
INRIX UK Ltd
Integrate Systems Engineering
Interlinking Transit Solutions Ltd (ITSL)
ITO World Ltd
IS Recruitment Ltd
Jaguar Land Rover
JENOPTIK Traffic Solutions UK Ltd
KAM Futures
Kent County Council
Mike Schofield & Associates Ltd
Millen Corporation Ltd
Mobile VMS
Mobius Networks
MPIE Limited
MVIS Ltd
Newcastle University
Nexus Alpha Low Power Systems Ltd
Nicander Ltd
Nimbus Journey Information
Norfolk County Council
Nottingham City Council
P. Ducker Systems Ltd (PDS Ltd)
P&D Specialist Services
Peter Brett Associates LLP
Peter White
Pickup Infinity Ltd
Q-Free TDC
Redflex Traffic Systems Ltd
Rennicks (UK) Ltd
Satellite Applications Catapult
SEA Ltd

PACTS
Royal Institute of Navigation
The British Number Plate Manufacturers Association
Tsinghua University

Mott MacDonald Ltd
Mouchel
PA Consulting
RedSpeed International
Technolution B.V.
Thales
Transport for London
Transport Scotland
Transport Systems Catapult
TRL
University of Southampton
Xerox

SG Transport Innovation Ltd
Shadow Creek
Shadow Focus Consultancy Ltd
SICE UK
Siemens Plc Traffic Controls
Simulation Systems Ltd
Smart Video & Sensing Ltd (SVS)
Society of Motor Manufacturers & Traders Ltd
Sopra Steria
StarTraQ (UK) Ltd
SUPCON
Swarco Traffic Ltd
Tamar Bridge & Torpoint Ferry
Joint Committee
TAN (Transport Associates Network)
Telent
Transport for Greater Manchester
Transport for West Midlands
Transport Telematics
Trapeze Group (UK) Ltd
Truvelo (UK) Ltd
TSS Transport Simulation Systems Ltd (Aimsun)
University of Leeds
Variable Message Signs (formerly Techspan Systems)
Videalert Ltd
Vitronic
Wavetronix LLC
White Willow Consulting
WSP Group Limited
Wyeval Consulting
Zircon Software Ltd

University of Aberdeen
University of Derby

The ITS United Kingdom Interest Groups and Task Forces

Automotive User

Chair: Cyriel Diels, University of Coventry Hon. Secretary: Vacant

Capabilities Working Group

Chair: Fraser Sommerville, Atkins

Connected Vehicles

Chair: Ian Patey, Mouchel Hon. Sec: Phil Proctor, Highways England

Communications

Chair: Nigel Wall, TAN Hon. Sec: Peter Vermaat, TRL

Enforcement

Chair: Trevor Ellis, Transport Telematics Hon. Secretary: Geoff Collins, Jenoptik

Freight

Chair: Steven Norris Hon Secretary: Geoff Clarke, AECOM

Inclusive Mobility

Chair: Gary McFarlane, GRID Smarter Cities Hon. Sec: Bryan Matthews, University of Leeds

Local Authority / Urban

Chair: Steve George, SGTI Hon. Secretary: Gavin Jackman, telent

Maritime ITS Interest Group

Chair: Vacant

Public Transport

Chair: Gary Umpleby, Hogia Hon. Secretary: Daniel Hobbs, AECOM

Road User Charging

Chair: Keith Mortimer, Wyeval Consulting Hon. Secretary: Dr John Walker, University of Southampton

Security & Resilience

Chair: Dr Mark Beecroft, University of Aberdeen Hon. Secretary: Vacant

Smart Environment

Chair: Prof. Margaret Bell, Newcastle University Hon. Secretaries: Tim Gammons, Arup; Keith McCabe, KAM Futures; Ian Routledge, IRC

Women in ITS

Chair: Gemma Tredwell, CH2M Hon. Secretary: Priscilla Nagashima Boyd, Siemens

Young Professionals

Chair: Mara Makoni, Mouchel Hon. Secretaries: Martyn Minear, Arup

To find out more about the work of the Interest Groups and Task Forces, contact the ITS United Kingdom office



Who's Who in ITS United Kingdom

President:	Steven Norris
Chairman:	Dr Alan Stevens, TRL
Vice Chair:	Ian Patey, Mouchel
Immediate Past Chairman:	Sharon Kindleysides, Kapsch
Ambassador:	Professor Eric Sampson, Newcastle University

Directors

Technical Director:	Fraser Sommerville	Atkins
Finance Director:	Gary Umpleby	Hogia
International Director:	Richard Harris	Xerox
Membership Director:	Graeme Scott	IBI Group
Communications Director:	Giles Perkins	Mouchel

ITS (UK) Staff:

Secretary General - Jennie Martin
Accountant . Gerald Leney
Executive Assistant - Wendy Irving
Events Manager . Rachael Louis